

KCS Virtual High School

School District: Knox County Schools

School Year: 2022-23

Virtual School Monitoring Report

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Overall Designation and Findings

The purpose of monitoring is to assess the strengths and areas needing improvement at each virtual school. Each year, local education agencies (LEAs) monitor the instructional, fiscal, and operational practices within their virtual schools using a state-defined series of common practices and statutory requirements. This report reflects the LEA's findings during the monitoring process. The monitoring strands and assurances can be viewed within the Monitoring Domains section of this report. Below is the LEA's overall findings and areas of notability.

School	Overall	Design	nation
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ı	8			
	☐ Meeting Expectations		☐ Approaching Expectations	☐ Below Expectations
•				
	Overall Findings:	The Virtual Monitoring Team found that the Knox County Virtual High School met expectations with a score of 98.7%. We only found one indicator, Instructional Practices and Procedures 1 from Strand 1.1, that was not fully met. Since SY2122 was the school's first year of existence, all data served as baselin data for the school. However, when reviewing the SY2122 School Plan, we found that the school did no meet all of their goals.		
	Strengths:	year: common regular basis the school so daily, consiste school-wide of deeply rooted the opportun need addition find success of	o strengths that stand out as contributing factor inication and relationships. The teachers at the concerning attendance, grades, and the well-becial worker also make calls in regard to those sent use of Parent Square, the district's automatevents, student absences, and other announced in communication. The school has built an assity to meet with students one on one or in small opportunities to ask questions, this time has and connect with their teachers. It also has affilies and hold support meetings that benefit the	the school are expected to call parents on a being of the students. The administration and same areas. Additionally, the school makes ted call platform, to inform parents of ments. The other strength, relationships, is synchronous learning day that allows teachers all groups. For students that are struggling or as proven to be pivotal in helping students to forded the school additional opportunities to

Notable Areas for Improvement: Based on the SY2122 data, there are 2 areas of notable improvement: student success rate for mathematics and chronic absenteeism. The success rate for math, 12.1%, was well below that of the district, and chronic absenteeism was 28.4%, slightly above the district's rate. One reason given for the low math success rate as well as the chronic absenteeism rate was that the district continued to allow students to enroll in the virtual school throughout the year. The school enrolled over 200 students after

the school year began. Many of these students came to the virtual school woefully behind in math credits and failing their current math class. Additionally, many of the students who transferred in after the beginning of school had already amassed enough absences to be considered chronically absent. The district has stopped this practice and the school is working to make improvements in both of these areas.

Plan to Address Notable Areas for Improvement: The 2023 school year is an adoption year for the district math curriculum. The KCS Virtual High School will work to implement the new high quality math curriculum and will continue to focus on current use of curriculum materials and instructional practices that can help shift from teacher centered instruction to student-centered learning with a deeper conceptual understanding of the mathematical principles. Walkthroughs, continued support from the district, and professional learning opportunities will continue to be provided to support the math instruction in the virtual setting.

Domain 1 Findings: Instruction

☐ Meeting Expectations		☐ Approaching Expectations	☐ Below Expectations
Strengths:	KCS Virtual High School utilizes a variety of methods to track student progress toward Tenna academic standards. Classroom instruction is aligned to both district and state standards of expectations. This allows teachers the ability to monitor student progress on a daily basis of analysis of student work, as well as formative and summative assessments. Students who or need additional support have a unique opportunity for individualized time and support. KCS Virtual HS have dedicated tutoring time for each of their classes as well as the ability to additional teacher support through office hours on Thursday. During this time, teachers continuity individual students or small groups to target skill gaps, misconceptions, or other learning be		th district and state standards and udent progress on a daily basis through the live assessments. Students who have struggled individualized time and support. Students at live classes as well as the ability to schedule ay. During this time, teachers can work with
Notable Areas for Improvement:	will work to of curricului	nool year is an adoption year for the district mo implement the new high quality math curricul on materials and instructional practices that ca entered learning with a deeper conceptual und	um and will continue to focus on current use n help shift from teacher centered instruction

Walkthroughs, continued support from the district, and professional learning opportunities will continue to be provided to support the math instruction in the virtual setting.

Domain 2 Findings: Fiscal Management

☐ Meeting Expectations		☐ Approaching Expectations	☐ Below Expectations
Strengths: The Virtual High School is funded by the Knox County School District and is provided allocations based on to student population and the number of teachers on staff. The district has worked with them to provide the what is needed to enable the students to be successful virtual students. Additionally, they are a Title 1 scanned to the students of their district money as well as their Title 1 funding.			strict has worked with them to provide the school tudents. Additionally, they are a Title 1 school.
Notable Areas for Improvement:	continue idei	gh School is continuing to have a more identified st ntifying recurring budget needs from this school ye t of a regular annual budget in the future.	· · · · · · · · · · · · · · · · · · ·

Domain 3 Findings: School Operations

☐ Meeting Expectations		☐ Approaching Expectations	☐ Below Expectations
Strengths:	The Knox County Virtual High School goes above and beyond in supporting students who have IEPs, who are identified as EL, and those who are medically fragile. The school provided evidence to show that student's individualized learning plans were being created and followed with fidelity and in accordance with all district policies and state laws. The school schedule and students' schedules demonstrated that supports were built in and that additional supports were provided through the asynchronous learning/tutoring time. The previous year's data showed that students in this category made gains and that some of the gains were higher than those in the district.		
Notable Areas for Improvement:	The school be virtual setting with families to add addition	teeism was 28.6% last year. The school has made egan the year by addressing absenteeism with fam g. They have also utilized their Whole Child Team to increase student attendance. They continue to conal layers of communication with families regardes in student attendance and is encouraged to continue to the student attendance and is encouraged.	ilies and clarifying how attendance is taken in the conditions and help develop plans utilize support staff and the school social worker ing student's attendance. The school has seen

Results Snapshot

The school received the following totals:

Number of Compliant Assurances	17
Number of Non-compliant Assurances	0
Number of Applicable Indicators as Determined by the LEA:	21
Number of Fully Met Indicators:	20

Number of Partially Met Indicators:	1
Number of Indicators Not Met:	0

School Contact Information

Knox County Schools

KCS Virtual High School Monitoring – 2022-2023

School Primary Point of Contact	
Principal's Name:	Principal's Phone Number:
Jennifer Garrett	(865) 622-3902
School Mailing Address:	Principal's Email:
2925 Gray Hendrix Rd	jennifer.garrett@knoxschools.org
School's Primary Point of Contact (if not principal):	School's Primary Point of Contact (if not principal) Phone:
Jennifer Garrett	(865) 622-3902
School's Primary Point of Contact (if not principal) Email:	
jennifer.garrett@knoxschools.org	

LEA Primary Point of Contact	
LEA Primary Point of Contact Name: Sallee Reynolds - Region 5 Supervisor Virtual Monitoring Team Anne Stinnett - Math Specialist Sarah Kosak - ELA Facilitator Katherine Shultz - Social Studies Supervisor Andrea Berry - Science Supervisor Inna Slisher - ELL Supervisor Michelle Flynn - Special Education Supervisor Dexter Murphy - Region 5 Director	LEA Primary Point of Contact Phone Number: (865) 594-1717
LEA PPOC Title: Region 5 Supervisor	LEA Primary Point of Contact Email: sallee.reynolds@knoxschools.org

School Snapshot

School Name:	KCS Virtual High School	Years In Operation:	1
Total Current Enrollment:	223	Grades Served:	9 - 12

Enrollment Types Accepted: Choose all that apply See appendix A for definitions of terms	In-district		☐ Out-of-district		☐ State-wide	
Primary Instructional Model: Choose all that apply See appendix A for definitions of terms	☐ Synchronous		Asynchronous	□ Bisynchro	onous	Hybrid

Enrollment Summary

Grade Level	Current Enrollment			
Grade Level	All Students	English Language Learners	Students With a Disability	Economically Disadvantaged
Kindergarten	N/A	N/A	N/A	N/A
1st Grade	N/A	N/A	N/A	N/A
2nd Grade	N/A	N/A	N/A	N/A
3rd Grade	N/A	N/A	N/A	N/A
4th Grade	N/A	N/A	N/A	N/A
5th Grade	N/A	N/A	N/A	N/A
6th Grade	N/A	N/A	N/A	N/A
7th Grade	N/A	N/A	N/A	N/A
8th Grade	N/A	N/A	N/A	N/A
9th Grade	50	2	11	16
10th Grade	52	0	9	21
11th Grade	64	3	12	20
12th Grade	57	0	10	17

Domains and Strands At-a-Glance

The purpose of monitoring is to assess the strengths and areas needing improvement at each virtual school. This report reflects the current state of the virtual school being monitored.

Each virtual school is monitored to determine an overall designation through a series of domains and strands as categorized below:

- Domain 1: Instruction
 - o Assurances
 - o Strand 1.1: Instructional Practices & Procedures
- Domain 2: Fiscal Management
 - o Assurances
 - o Strand 2.1: Fiscal Budgeting
- Domain 3: School Operations
 - o Assurances
 - o Strand 3.1: Attendance
 - o Strand 3.2: Enrollment
 - o Strand 3.3: Staffing & Operations
 - o Strand 3.4: Technology & Instructional Materials
 - o Strand 3.5: Special Populations

Designation Methodology

The LEA will assign the virtual school a designation level based on the percentages of applicable indicators and assurances as indicated in the table below. Use the tables and formula below to calculate the school designation level.

Designation Levels				
Meeting Expectations =	Approaching Expectations =	Below Expectations =		
80-100% of Indicators Met	60-79% of Indicators Met	Below 60% of Indicators Met		

Formula for calculating school designation levels:

Designation Level =
$$\left(\frac{Sum \ of \ Indicator \ Ratings + Sum \ of \ Assurance \ Ratings}{\# \ of \ Applicable \ Indicators + \# \ of \ Assurances}\right) \times 100$$

Assurance Rating Table

Each monitoring domain has associated assurances that are drawn from Tennessee statutes and Tennessee State Board of Education (SBE) rules. The included assurances are indicators of statutory and regulatory compliance and are not an exhaustive list of statutes, rules, or regulations that govern virtual schooling. For each assurance, the LEA's director of schools or their designee will choose either yes or no signifying compliance or non-compliance. If non-compliant assurances are identified, the LEA's director or schools or their designee must provide a statement outlining the steps the LEA and/or virtual school will take to come into compliance with the non-compliant assurance. The LEA will assign a numeric value to each assurance based on the tables below.

Compliant with Assurance	Non-compliant with Assurance
- The LEA's director of schools or their designee attests that the virtual school is fully compliant with the listed assurance.	_

Numeric Value of Assurance Ratings		
Compliant with assurance = 1	Non-compliant with Assurance = 0	

Indicator Rating Table

LEAs will rate how the virtual school aligns to each applicable indicator within the monitoring strands. The LEA will assign a numeric value to each applicable indicator based on the tables below. Certain indicators may not be applicable to the virtual school; these indicators should not have a numeric value assigned and should be marked as "Indicator Not Applicable".

Fully Meets the Indicator	Partially Meets the Indicator	Does Not Meet the Indicator	Indicator Not Applicable
 School provides evidence that aligns fully with the elements addressed in the indicator Provided evidence shows fulfillment or compliance of the indicator One or more pieces of evidence are provided 	 School provides evidence that aligns partially with the elements addressed in the indicator Provided evidence shows progress towards fulfillment or compliance of the indicator One or more pieces of evidence are provided 	 School does not provide evidence that satisfies the elements addressed in the indicator School provides evidence that does not address the indicator School does not provide evidence 	 The indicator is not applicable due to grade-level configuration The indicator is not applicable due to absence of previous year accountability data The indicator is not applicable due to LEA policy Note: LEA must enter rationale when choosing indicator not applicable.

Numeric Value of Indicator Ratings				
Fully Meets the	Partially Meets the	Does Not Meet the	Indicator is Not Applicable = No	
<i>Indicator</i> = 1	Indicator = .5	Indicator = 0	Numeric Score	

Accountability Data

School accountability data is taken directly from the Tennessee State Report Card and reflects the prior year's data. Schools that opened in the current academic year will not have state report card data; the LEA should put N/A in this section for these schools.

URL to School's Tennessee State Report Card

Last year was the first year of the KCS Virtual High School. No report card is available.

Graduation Rate (if applicable for grades served)		
Graduation Rate measures the percentage of students that are graduating in four years and whether this percentage is increasing from one year to the next.		
School Graduation Rate District Average Graduation Rate		
90.9	90	

Ready Graduate (College and Career Readiness) (if applicable for grades served)

Ready Graduate measures whether students are ready for college and careers after high school and whether the percentage of students who are ready is improving from one year to the next. The CTE concentrators rate represents the percentage of graduates who concentrated in a Career and Technical Education program of study.

program of study.			
School Ready Graduate Rate	District Ready Graduate Rate		
N/A	43.6		
School Average ACT Composite Score	District Average ACT Composite Score		
18.9	20.4		
School Percentage of CTE Concentrators	District Percentage of CTE Concentrators		
N/A.	53.7		

Overall Academic Gro	wth
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Student growth measures the academic growth rates of groups of students from year to year. Schools are rated as Level 1 through Level 5. Level 1 indicates significant evidence that students are making less than expected growth while Level 5 indicates significant evidence that students are making more than expected growth.

School Wide Growth Score	District Wide Growth Score	
3	1	

Success Rate		
Success rate represents the percentage of students that scored on track or mastered on annual state tests.		
Overall School Success Rate Overall District Success Rate		
24.2	31.8	

Academic Achievement by Subject				
Academic achievement is the percentage of students performing on grade level on state assessments as well as the improvement in this percentage from one year to the next.				
School ELA Achievement Percent	District ELA Achievement Percent			
43.5	42			
School Math Achievement Percent	District Math Achievement Percent			
12.1	20.9			
School Social Studies Achievement Percent	District Social Studies Achievement Percent			
57.1	57			
School Science Achievement Percent	District Science Achievement Percent			
34	37.3			

Chronic Absenteeism			
The chronic absenteeism rate is the percent of students who are chronically absent.			
School Percent of Chronically Absent Students District Percent of Chronically Absent Students			
28.6	27		

Overall Progress on English Language Proficiency			
Progress on English language proficiency rate indicates the percent of English Language Learners who are demonstrating growth in their ability to read, write, listen to, and speak English.			
School Progress of English Language Proficiency Rate District Progress of English Language Proficiency Rate			
N/A	42.3		

Staffing			
Number of Teachers in Virtual School			
19 Teachers, 3 SPED Teachers, 1 Counselor,			
Student to Teacher Ratio within Virtual School Student to Teacher Ratio within District			
11:1	13:1		

Monitoring Domains

Domain 1: Instruction

Assurances	
1. The virtual school uses technology to deliver a significant portion (majority) of instruction to its students via the Internor remote setting.	et in a virtual
Yes □No	
If not, what is the school's plan to come into compliance?	
Click or tap here to enter text.	
2. The virtual school provides access to a sequential curriculum that meets or exceeds the academic standards adopted Board <u>utilizing state-approved textbooks and instructional materials</u> unless a waiver has been granted to the LEA in acceptable of the LEA in acceptable	
Yes \text{No}	
If not, what is the school's plan to come into compliance?	
Click or tap here to enter text.	
3. The virtual school provides instructional materials and ensures access to necessary technology, such as a computer, provided in the virtual school.	rinter, and
Yes □No	
If not, what is the school's plan to come into compliance?	

Students are provided with a touchscreen chromebook and wireless hotspots as needed. Printers are not provided for students since we use a LMS that allows students to complete course work digitally. If a need for printed materials exists the school provides printed materials to the student.

		ool provides the same length of time for learning opportunities per academic year that is required under T.C.A. § public school students (minimum of 180 days of instruction and 6.5 hours per day).
Ye	25	□No
If no	ot, what is the	e school's plan to come into compliance?
Clicl	k or tap here	to enter text.
		ool fully complies with requirements for physical activity and physical education pursuant to T.C.A. § 49-6-1021(e)-(f) rd Policy 4.206.
Ye	25	□No
If no	ot, what is the	e school's plan to come into compliance?
Clicl	k or tap here	to enter text.
		ool fulfills the requirements to implement the Response to Instruction and Intervention (RTI²) framework adopted by d in accordance with State Board Rule 0520-01-0309.
Ye	es	□No
If no	ot, what is the	e school's plan to come into compliance?
Clicl	k or tap here	to enter text.

Domain 1: Monitoring Strands

Strand 1.1 – Instructional Practices & Procedures					
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale	
Instructional Practices & Procedures 1 Show with school level data that the school demonstrates increases in student achievement and that the school is meeting or exceeding the LEAs required accountability targets.	 T.C.A. § 49-16-213; SBE Rule 0520-01-03 .05(1)(b)(6) TILS A3, A5 	 Student achievement data from previous year (if available) School level TVAAS/TCAP data (if available) Previous year school level AMO and Double AMO targets (if available) 	 Did the school meet their goals as outlined in the previous year's annual school plan? How does the school utilize student and school accountability data in decision making? What actions are taken when student achievement and/or growth are not on track? What are the main factors that lead to the school's current accountability ratings? 	Rating: Fully Meets the Indicator X Partially Meets the Indicator Indicator Not Applicable Rationale and Provided Evidence: During SY2122, over 200 students enrolled during the year. The majority of those students were deficient in math credits. This negatively impacted their math achievement level. However, they had level 3 growth in mathematics. Additionally, SY2122 was their first year of operation and the data received will serve as baseline data for SY2223. Evidence in link below: HS 22-23 Student Domain 1_Instructio English IV Unit Pacing	

Instructional Practices & Procedures 2 Show how the school tracks student progress toward TN academic standards and what actions are taken when the school has determined that a student is behind in their progress.	- T.C.A. § 49-16-205 - SBE rule 0520-01-03 .05 (1)(b)(8) - TILS A3, A4, A5	 Narrative response Pacing guides Progress monitoring reports Student / academic handbook Data tracker 	 How does the school ensure curricular alignment with TN Academic Standards? How does the school ensure that teachers are aligning to curriculum maps and pacing guides created by the school or LEA? Who leads the process of tracking student progress? What data is used to determine and define student success? What actions are taken to support students who are not progressing appropriately? How does the school communicate and partner with a family if the student is behind in their progress? 	Rating: X Fully Meets the Indicator Does Not Meet the Indicator Indicator Not Applicable Rationale and Provided Evidence: KCS Virtual High School has been tracking data, sharing with students and having them take a role in discussing the data with their parents. The administration collected pacing guides to ensure that the teachers are using HQIM that are aligned to the State standards. They use Wednesdays for data chats with the staff to get them to reflect on their data and use the information to inform instruction. Thursdays are asynchronous days in which the teachers meet individually with students to build relationships and support student learning. Evidence in link below: Algebra 2 Pacing Guid Domain 1_ Monitorin KCS Virtual - High Dat Master Schedule High
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Strand 1.1 – Instructional Practices & Procedures				
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale
				When students are falling behind, the Whole Child Support Team meets to target what is causing the child to fall behind and then reach out to families to determine how to best support the student. They have scheduled and held many S-Teams to provide support to their students. The teachers use Tuesdays and Thursdays to ensure that the IEPs are being met and what could be done to better support students with IEPs. Evidence in link below: Domain 1: Monitorin KCS Virtual - High (1)
				Domain 1_ Monitorin

Instructional Practices & Procedures 3 Outline a typical daily schedule for students in each of the following grade bands. Please include the percentage of time spent engaging in the following instructional models: Grade bands: K 1st – 5th 6th – 8th 9th – 12th Instructional models: Fully asynchronous Fully synchronous Hybrid Other (please explain)	- TILS A2, A4	 Student / academic handbook Course catalog or school master schedule Screenshots or exports or student schedules 	 On average, how much daily instructional time is spent on a computer for each grade band? How are students engaging with curriculum when not on a computer? How does the school ensure that students stay engaged in learning when learning asynchronously? How does the school provide instructional differentiation virtually? How does the school provide high-dosage, low-ratio tutoring to virtual students? 	Rating: X Fully Meets the Indicator Does Not Meet the Indicator Indicator Not Applicable Rationale and Provided Evidence: The high school uses a traditional 4x4 block and adjusts when the students show need. (RTI and ALG IA and ELL are all at different times) If there are not enough sections of a specific course, changes are made. The school ensures that all courses required for graduation are built into the schedule. On asynchronous days, students have activities that are more enjoyable for them to engage in and teachers can see activity. To be counted present, students must turn in work Evidence in link below: Master Schedule High
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Strand 1.2 - Instruction and Learning Paths					
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale:	
Instructional Practices & Procedures 4 Show how the school offers or allows an advanced or accelerated learning path for its students.	 T.C.A. § 49-16-205 SBE Policy 2.103 (1)(22) TILS A5, D3 	 Advanced curriculum Learning path tracker Student / academic handbook 	 How are students informed that they may work at their own pace to advance through a course? How do teachers manage a classroom of students on differentiated learning paths? 	Rating: X Fully Meets the Indicator Partially Meets the Indicator Does Not Meet the Indicator Indicator Not Applicable Rationale and Provided Evidence: The KCS Virtual High School offers honors and advanced placement classes to students. They partner with Pellissippi to offer dual enrollment classes. Overall, what is offered is on par with all other KC schools. Evidence in link below: HONORS AND ACCELE	

	Strand 1.2 - Instruction and Learning Paths							
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale:				
Instructional Practices & Procedures 5 Show how the school ensures that all students enrolled in a state tested subject or course have the ability to take state assessments in a proctored environment.	 SBE Policy 2.103 (6)(3) SBE Rule 0520-01-0305 TILS D3 	 Internal TCAP planning documents Example of distributed communication TCAP proctor training 	 Describe the school's plans and approach to administer TCAP testing. How will the school offer makeup testing for students who are absent on the day of test administration? 	Rating: X Fully Meets the Indicator Partially Meets the Indicator Does Not Meet the Indicator Indicator Not Applicable Rationale and Provided Evidence: All state proctored exams are taken in-person at the Sarah Simpson Professional Development and Technology Center. All staff are trained on how to proctor the exam. When a student misses an exam, parents are called and informed when the make-up exam is scheduled. The testing site is centrally located in Knoxville to enable all families easy access. IEPs and 504s are checked prior to testing to ensure that the students accommodations are met during testing.				

Strand 1.2 - Instruction and Learning Paths						
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale:		
Instructional Practices & Procedures 6 Show how the school tracks both graduation requirements and Ready Graduate indicators for each student in grades 9-12. List of EPSOs here: Early Postsecondary Opportunities (tn.gov)	 T.C.A. § 49-6-414 SBE Rule 0520-01-0306 TILS A5 	 Internal tracker or database Transcript audit schedules EPSO catalog Career Pathway catalog 	 How does the school provide opportunity for students to track their graduation or Ready Graduate progress? What supports are provided to students who are not on track to graduate and/or to obtain Ready Graduate status? 	Rating: X Fully Meets the Indicator Does Not Meet the Indicator Indicator Not Applicable Rationale and Provided Evidence: The counselor looks at every student and their credit count. They ensure that students are placed in the correct classes to reach required credits for graduation. The counselor meets with the students and develops a 4-year plan. Students in KCS are required to have 28 credits to graduate. EPSOs are a little limited. They are working to build an AP pathway and partner with Pellissippi State for dual enrollment. FInally, they have an ACT Prep course and sit for the ACT during additional testing opportunities. Their course is personalized and the teachers have bought into supporting the students in improving their ACT scores. Evidence in link below:		

Strand 1.2 - Instruction and Learning Paths								
Indicator Citation Recommended Evidence Recommended Interview Questions Final Rating & Rational								
				Graduation Data Trac Sample Email From Co				

Domain 2: Fiscal Management

Assurances

1.		ool fully complies with T.C.A. § 49-6-3003 and State Board Rule 0520-02-0105 and does not charge tuition to attend ool for students who live within the zone of residency of the LEA that operates the virtual school.
	Yes	□No
	lf not, what is the	e school's plan to come into compliance?
	Click or tap here	to enter text.
2.	use equipment	ool fully complies with State Board Rule 0520-01-0216 and does not require that students or families pay a fee to and/or software while receiving educational training. The virtual school does not require students or families to pay ment insurance.
	Yes	□No
	If not, what is the	e school's plan to come into compliance?
	Click or tap here	to enter text.

Domain 2: Monitoring Strands

	Strand 2.1 - Fiscal Budgeting					
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale:		
Fiscal Budgeting 1 Show that the school has a process to identify and document fiscal needs for the upcoming budgeting cycle.	- TILS D2, D4	 Financial manual Narrative Outline of budgeting process Budgeting needs assessment document 	 Did last year's fiscal budget adequately meet the school's needs? Why or why not? Are there any ongoing initiatives, issues, and/or challenges that may cause the school to exceed the current year's fiscal budget? How does the school identify fiscal needs during the planning process? Based on trend data, will student enrollment increase, decrease, or not change in the upcoming year? How will the school plan for the change? 	Rating: X Fully Meets the Indicator Does Not Meet the Indicator Indicator Not Applicable Rationale and Provided Evidence: The Virtual High School is provided funds through Knox County Schools. They are provided allocations for the different departments. They are a Title 1 school. They use their funds to support families with technical questions. Additionally they use their funds for software, document cameras, etc Hapara is one such software that has been extremely beneficial for teachers and administrators to use to help track what students are doing during the class period. Finally, there are a few conferences		

	Stra	and 2.1 - Fiscal Budge	ting	
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale:
				that they will attend using Title 1 funds. Evidence in link below: X FY23 KCS Virtual HS Ti Domain 2: Fiscal Bud Disctrict Budgeting Pl
Fiscal Budgeting 2 Show how the school has outlined and communicated applicable tuition or fees that students must pay to attend virtual school.	 SBE Rule 0520-01-0216 TILS D3 TDOE Office of General Counsel Guidance and Frequently Asked Questions Regarding Public School Fees 	 Documentation of the tuition or fee and why it is required Documentation of communication to families 	 If required, what is the tuition amount to attend the school? List any fees that students are required to pay. List any fees that students are asked, but not required to pay. How has the school addressed situations in which a family is unable to pay the fees and/or tuition for enrollment and/or extracurricular activities? How are students and parents notified of required fees before they enroll within the school? 	Rating:

Strand 2.1 - Fiscal Budgeting							
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale:			
			 How are students and parents notified of required fees as opposed to requested fees? 				

Domain 3: School Operations

Assurances

1.	1. The virtual school fully complies with all compulsory attendance requirements and monitors and reports daily attendance students enrolled in the virtual school pursuant to T.C.A. § 49-6-3007 and State Board Rule 0520-01-0305.						
	Yes	□No					
	If not, what is th	e school's plan to come into compliance?					
	Click or tap here	e to enter text.					
2.	The virtual sch	nool implements the establishing LEA's progressive truancy intervention plan for students enrolled at the virtual					
	Yes	□No					
	If not, what is th	e school's plan to come into compliance?					
	Click or tap here	e to enter text.					
3.		August 1 of each year, the virtual school notifies all LEAs of the enrollment of students residing within another LEA's ne virtual school notifies the LEA of residency within two (2) weeks when enrollment changes occur relative to					

students residing within that LEA of residency's jurisdiction pursuant to State Board rule 0520-01-03-.05(1)(d).

	Yes	□No
lf	not, what is the	e school's plan to come into compliance?
С	lick or tap here	to enter text.
		bol does not enforce selective enrollment criteria for a student to attend the virtual school if the student resides dency zone of the LEA establishing the virtual school pursuant to T.C.A. § 49-16-211.
	Yes	□No
lf	not, what is the	e school's plan to come into compliance?
C	lick or tap here	to enter text.
5.		ool records and monitors class sizes and meets class size standards as established by T.C.A. § 49-1-104, State Board 305(1), and State Board Policy 3.206.
	Yes	□No
lf	not, what is the	e school's plan to come into compliance?
С	lick or tap here	to enter text.
6.	proficiency, are	pool ensures that students with special needs, including students with disabilities and students with limited English not excluded from enrolling and participating in the virtual school and receive all services required by the student's Education Program (IEP), Section 504 Plan, or Individual Learning Plan (ILP).
	Yes	□No
lf	not, what is the	e school's plan to come into compliance?
C	lick or tap here	to enter text.
7.		e offered, the virtual school has an assigned teacher of record who is properly endorsed and licensed to teach in ompliance with state law pursuant to State Board Rule 0520-02-03, and State Board Policy 5.502.
	Yes	□No
lf	not, what is the	e school's plan to come into compliance?

Click	or	tap	here	to	enter	text.
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8.	The virtual school annually evaluates all teachers employed by the LEA serving as teacher of record within the virtual school
	pursuant to T.C.A. § 49-1-302 and State Board Rule 0520-02-01.

Yes □No

If not, what is the school's plan to come into compliance?

Click or tap here to enter text.

9. The virtual school and the LEA establishing the public virtual school maintains and provides to the Department of Education accurate records and information regarding the operation and compliance of the virtual school.

Yes □No

If not, what is the school's plan to come into compliance?

Click or tap here to enter text.

Domain 3: Monitoring Strands

Strand 3.1 - Attendance							
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale:			

Attendance 1 Show how the school tracks daily student attendance.	T.C.A. § 49-6-3007 SBE Rule 0520-01-0305 TILS A4, A5, D3	 Internal attendance tracking system Student attendance data Student / academic handbook Note: Evidence needs to be varied – describe each method and how they interact with each other 	 How does the school ensure students are engaging in 6.5 hours of learning each day? How does the school use attendance data to support students? 	Rating: X Fully Meets the Indicator Does Not Meet the Indicator Indicator Not Applicable Rationale and Provided Evidence: The requirement to be counted as present is a little different for the VIrtual School than it is for other KCS schools. The students must be present and engaged in the learning or are submitting assignments in order to be counted present. The teachers can track how long the students are online. Canvas allows the teachers to see when students submit assignments and are sending messages to the teacher. Every click the student makes leaves a trail including if they are online but engaged in another activity. This is helpful when the school engages with parents. Students must click on the Canvas link prior to clicking on the TEAMS link. This provides 2 trails for student engagement and attendance. Evidence in link below: Domain 3: Monitorin
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Attendance 2 Show how the school identifies students who are chronically absent and/or truant and how the school communicates this information to parents/guardians.	 T.C.A. § 49-6-3007 SBE Rule 0520-01-0305 TILS A1, A3, A5, B3, B5 	 Communication logs Student / academic handbook Attendance tracker/report 	 What challenges have surfaced when speaking with parents regarding attendance data? How frequently are staff required to communicate with parents/guardians? 	Rating: X Fully Meets the Indicator Does Not Meet the Indicator Indicator Not Applicable Rationale and Provided Evidence: Teachers are required to reach out to families of absent students every day. The school uses Parent Square - an automated message - that informs parents of student absences. The school social worker makes home visits when trends show that the student is not regularly attending and is trending toward chronic absenteeism. For students who are undergoing chemotherapy or physical therapy, all lessons are recorded and students still have the opportunity to fully make up all sessions. Due to the amount of communication provided by the school, the teachers and the social worker, attendance is improving. Evidence in link below: Social Worker Job Des KCS VIRTUAL HIGH SC Virtual Behavior Supp
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	Strand 3.1 - Attendance				
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale:	
			Questions	Attendance Narrative W Whole Child Log 1_Att Family Night KCS Att Rating: X Fully Meets the Indicator Partially Meets the Indicator	
				☐ Does Not Meet the Indicator☐ Indicator Not Applicable	
Attendance 3 Show how the school supports students who are chronically absent and/or truant.	 T.C.A. § 49-6-3007 SBE Rule 0520-01-0305 TILS A4, A5, B4, B5 	 Student / academic handbook Attendance procedures 	 What percentage of enrolled students are currently considered chronically absent? What factors lead to chronic absenteeism within the school? What steps has the school taken to support chronically absent students? 	Rationale and Provided Evidence: The social worker makes home visits and parents have to sign a contract when the student is trending toward chronic absenteeism. The school works diligently to build relationships with families to ensure that students stay engaged. If/when families become homeless, they work to provide internet hotspots so that students can continue to engage in learning. Currently, they have cut their chronic absenteeism in half at the midpoint of the school year. Evidence in link below: Social Worker Job Des Untitled document	

	Strand 3.1 - Attendance			
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale:
Attendance 4 Show how the school informs students, parents, and guardians of attendance procedures.	– TILS A4, A5, B4, B5	 Parent outreach materials Student / academic handbook 	 How often do parents get updates regarding attendance? What is the process for addressing parent feedback or a concern regarding attendance? 	Rating: X Fully Meets the Indicator Does Not Meet the Indicator Indicator Not Applicable Rationale and Provided Evidence: Attendance procedures are in the handbook and every family received a handbook at the beginning of the school year. The handbook was reviewed during an in-person open house. Additionally, teachers reviewed the information again during a virtual orientation. Parents receive updates regarding attendance on a daily basis through Parent Square and through teacher phone calls. Evidence in link below: Secondary Orientatio Domain 3_ Monitorin KCS Virtual HS Open

	Strand 3.2 - Enrollment			
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale:
Enrollment 1 Show how the school has established and communicated the process and criteria for determining if a student may remain enrolled in the virtual school.	 T.C.A. § 49-16-211 T.C.A. § 49-6-3102(f) TILS B1, D3 	 Student / academic handbook Screening Criteria 	 What is the process for determining if the virtual setting is the right school for a student? What does communication with families look like throughout this process? 	Rating: X Fully Meets the Indicator Does Not Meet the Indicator Indicator Not Applicable Rationale and Provided Evidence: The VIrtual School follows the KCS policy/procedure for revoking transfers. Transfers are revoked for attendance and academic reasons. If the student is attending and making progress, they may remain at the school through the terminal grade. The district and the school communicate the information about the transfer window through Parent Square. If a transfer is to be revoked, a meeting is held with the parents and the school social worker. Evidence in link below: Domain 3_ Monitorin KCS Student Transfer Narrative 3.2.1 Domain 3: Monitoring

	Strand 3.2 - Enrollment				
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale:	
Enrollment 2 Show that the school has an established process for in-district student enrollment that does not use selective enrollment criteria as a condition for enrollment	- TILS B3, D3	 Student / academic handbook Enrollment application that outlines process Orientation materials Samples of distributed communication 	 Outline the school's enrollment process from the perspective of the student/family. How does the school ensure that the student has everything needed to log in for their first day of school? 	Rating: X Fully Meets the Indicator Partially Meets the Indicator Does Not Meet the Indicator Indicator Not Applicable Rationale and Provided Evidence: The school follows the Knox County policy and procedure for transfer enrollment. Evidence in link below: Domain 3: Monitorin	
Enrollment 3 Show how the school ensures or completes the following: - that out-of-district enrollment procedures align to the LEA board policy on out-of-district enrollment - communicates a timeline and process for out-of-district enrollment	- TILS B1, B4, D3	 Board Approved Policy Student / academic handbook Enrollment application that outlines process School created communication documents Screenshot of website showing out-of-district enrollment information 	 How does the school ensure that its out-of-district (non-residency) enrollment procedures align to LEA policy? How does the school ensure the public (I.e., families) understands how to enroll when living in an out of district area? 	Rating: Partially Meets the Indicator Does Not Meet the Indicator X Indicator Not Applicable Rationale and Provided Evidence: Click or tap here to enter text.	

	Strano	d 3.3 - Staffing & Oper	rations	
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale:
Staffing & Operations 1 Show how the school ensures that the teacher of record for each course:: - verifies student daily attendance. - monitors the safety and well-being of their students.	 SBE Rule 0520-01-0305 TILS A5, D3 	- Teacher Schedules	 Explain how teachers monitor the well-being of their students. How is this model increasing student achievement and well-being? 	Rating: X Fully Meets the Indicator Partially Meets the Indicator Does Not Meet the Indicator Indicator Not Applicable Rationale and Provided Evidence: Attendance is taken daily. Teachers participate in weekly check-in visits to monitor and support student health. If a student is struggling, they make connections with the school counselor or the Whole Child Support Team. These check-ins provide students with an avenue to voice some things that might be going on in their lives. The counselor has been given access to the Google Documents that the teachers are using. Evidence in the link below: Domain 3: Monitoring St Attendance Narrative

	Strand 3.3 - Staffing & Operations				
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale:	
Staffing and Operations 2 Show how the school: - ensures teachers are trained to teach Tennessee State Standards - identifies and supports struggling teachers.	- TILS A2, A5, C2, C3	 TEAM evaluation data Teacher evaluation tracker/report Areas of refinement and reinforcement report Documentation of a coaching model 	 How are struggling teachers identified? What supports does the school offer struggling teachers? What trends have been identified when supporting struggling teachers? 	Rating: X Fully Meets the Indicator Does Not Meet the Indicator Indicator Not Applicable Rationale and Provided Evidence: Observation scores are used to determine areas for refinement. They also use the data when they perform walk-throughs to see what progress is being made. They provide professional development to support teachers. The school instructional coach works closely with the teachers and the district support team works one-on-one with struggling teachers as well. Walk-throughs are also used to ensure that the teachers are using HQIM and are teaching the standards. Evidence in link below: Domain 3: Monitorin Teacher PD - Best Pra Teacher PD - Ed Puzzl Teacher PD - Ed Puzzl Teacher PD - Ed Puzzl Teacher PD Fall VirtC	

	Strand 3.4 - Technology and Instructional Materials			
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale:
Tech. & Instructional Materials 1 Show how the school ensures that virtual school students have access to technology, including a computer, printer, and internet connection.	T.C.A. § 49-16-206TILS D3, D4	 Inventory tracker Student / academic handbook Student / family technology contract 	 Describe to us the system for distributing the necessary technology to a family. How does the school ensure every family has the proper technology before school starts? 	Rating: X Fully Meets the Indicator Partially Meets the Indicator Does Not Meet the Indicator Indicator Not Applicable Rationale and Provided Evidence: Knox County Schools has been a 1:1 district for 3 years, providing a chromebook to every student. If families need a hot spot, the virtual school partners with the district to provide one. The school uses Canvas which provides the students with an avenue for submitting assignments online. Thus, printers are not needed. Any student who might need adaptive technology would work with the district to ensure that the technology is provided. Currently, nothing is needed. Evidence in the link below: Internet Assitance .pdf Narratives 3.4.1.pdf Domain 3: Technolog Example Technology

	Strand 3.5 - Special Populations				
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale:	
Special Populations 1 Show how the school implements child find procedures in a virtual setting.	 20 U.S.C. § 1412(a)(3) SBE Rule 0520-01-0905 TILS A3, A4, A5 	- Screeners Used Student / academic handbook Data regarding special populations	 What screeners are used in the school's child find process? Explain how the school identifies students who may have a learning disability that are not receiving special education services. 	Rating: X Fully Meets the Indicator Partially Meets the Indicator Does Not Meet the Indicator Indicator Not Applicable Rationale and Provided Evidence: The school follows the KCS procedures for identifying students. They begin with the RTI and S-Team processes. They involve the school psychologist if necessary and move to testing when needed. Evidence in link below: TN-Special-Ed-Eligibility-F Screen Shot 2022-12-04 Screen Shot 2022-12-04 Child Find and Student Id	

	Strand 3.5 - Special Populations				
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale:	
Special Populations 2 Show how the school identifies students in need of EL screening in a virtual setting. TDOE ELL guidance found here: TDOE English Learners	 Title VI of the Civil Rights Act of 1964 SBE Rule 0520-01-1903 SBE Policy 3.207 TILS A3, B4, D3 	 Screeners used Student / academic handbook Home language survey data 	 Describe the steps that the school takes to identify students who may need EL services. Outline the screening process for. 	Rating: x Fully Meets the Indicator Partially Meets the Indicator Does Not Meet the Indicator Indicator Not Applicable Rationale and Provided Evidence: The Virtual School follows the same policies/procedures that Knox County Schools uses. They initiate the home language survey. If they find that additional screening is needed, they connect with the ELL department for support and screening. They utilize WIDA testing. There is a Migrant Occupational survey in the enrollment packet. Evidence in link below: ESL_Program_Guide_KCS Knox County Schools Ho Domain 3: School Manag	

	Strand 3.5 - Special Populations				
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale:	
Special Populations 3 Show how the school oversees the implementation of IEPs and ILPs for virtual school students	 SBE Rule 0520-01-09 SBE Policy 3.206 SBE Policy 3.207 TILS A2, A3, A4, A5, B2, D3 	 IEP/ILP example (redacted where necessary) Student / academic handbook 	 Outline the process in which ESL and Special Education teachers provide virtual supports for students? How do students receive required in-person support? How does the school ensure that students that are receiving tiered interventions are advancing academically? 	Rating: X Fully Meets the Indicator Does Not Meet the Indicator Indicator Not Applicable Rationale and Provided Evidence: There is a large SPED population in the Virtual School. The principal spends a large portion of her job overseeing the IEPs. Because parents are in the virtual setting with their children, they know when the IEP is being implemented and when it is not. Admin, case managers and teachers meet regularly. They partner closely with the SPED support staff to ensure that everything is being implemented as required and hours are being met. All teachers receive a copy of the IEP of any student enrolled in their classes. The school receives monthly compliance emails for review and the department chair works closely with the district staff to ensure compliance. Evidence in link below: Domain 3: School Manag REVIGENCE IN IN BELOW: Domain 3: School Manag REVIGENCE IN IN BELOW: Domain 3: School Manag REVIGENCE IN IN BELOW: COMPANDED TO THE INCIDITATION OF THE IN	

Strand 3.5 - Special Populations				
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale:
Special Populations 4 Show how the school ensures that student's EL and SPED services are met.	 SBE Rule 0520-01-09 SBE Policy 3.206 SBE Policy 3.207 TILS A2, A3, A4, A5, D3 	 Schedule of EL or SPED services Redacted ILP or IEP meeting minutes (ensure the sample is devoid of any student information) 	 How does the school ensure student's service minutes are being met and schedules are correct for SWDs and EL students? How does the school execute these schedules and service minutes with fidelity? 	Rating: X Fully Meets the Indicator Partially Meets the Indicator Does Not Meet the Indicator Indicator Not Applicable Rationale and Provided Evidence: All IEPs and ILPS are monitored and followed. These students have access to the curriculum and are supported as required. The virtual school follows the Knox County policies and procedures. Ellevation is the platform that is used for compliance for ELs. Evidence in link below: Domain 3: Monitoring Str

	Strand 3.5 - Special Populations				
Indicator	Citation	Recommended Evidence	Recommended Interview Questions	Final Rating & Rationale:	
Special Populations 5 Show how the school provides appropriate staff and resources to support SWD and EL students.	 ESSA, Title III § 3102 SBE Rule 0520-01-09 SBE Policy 3.206 SBE Policy 3.207 	Staffing DocumentsClass Rosters	 Describe the school's staffing model and how it is meets student needs. What resources has the school used to ensure that SWD and EL students have the supports they need? 	Rating: X Fully Meets the Indicator Partially Meets the Indicator Does Not Meet the Indicator Indicator Not Applicable Rationale and Provided Evidence: The school is staffed according to Knox County and State policy. The ratio for staffing for EL is 1:35 and the staffing for SPED depends on caseload. The district provided OT/PT and other support. The district reviews the staffing support with the principal and provides additional support as needed. Evidence in link below: Domain 3: Monitoring St	

Appendix A: Glossary of Terms and Acronyms for Virtual School Monitoring

The acronyms and nomenclature below are used throughout the framework.

Terms	Acronym/Short Term	Meaning
Academic Achievement		The percentage of students performing on grade level or above on state assessments as well as the improvement in this percentage from one year to the next.
Advanced Placement	AP	Early post-secondary courses offered that allow students to engage with highly rigorous course work.
Annual Measurable Objective	AMO	Yearly targets for improving performance based on prior year results.
Assurances		Statements aligned to Tennessee statutes, rules, and/or guidance that virtual schools and LEAs operating virtual schools must comply with.
Asynchronous Virtual Instruction		An instructional model that provides students access to on-demand instruction that is fully virtual/online. This model allows students to access instructional materials and progress at their own pace and does not require students to attend regularly scheduled (daily/every other day) virtual classes with a teacher.
Bisynchronous Virtual Instruction		An instructional model that utilizes both asynchronous and synchronous virtual instruction.
Career & Technical Education	СТЕ	Career & Technical Education consists of nationally recognized career clusters with the goal of preparing students for success at the postsecondary level and in their chosen careers.
Chronically Absent		Tennessee public school students are considered chronically absent if they are absent for 10 percent or more instructional days for any reason, including excused absences and out-of-school suspensions.
College and Career Readiness		See Ready Graduate
CTE Concentrator		A student who concentrates in CTE by at least 2 sequenced courses in a single career and technical education program or program of study.

Terms	Acronym/Short	Meaning
	Term	
Dual Credit	DC	Statewide (SWDC) and Local Dual credit (LDC) courses are high school course aligned to a postsecondary institution's course and exam. Students who pass the exam earn credits that are accepted and/or recognized by the postsecondary institution.
Dual Enrollment	DE	Postsecondary course taught either at the postsecondary institution or at the high school, by postsecondary faculty or credentialed adjunct faculty.
Early Post-Secondary Opportunities	EPSO	A course and/or exam that give students a chance to obtain postsecondary credit while still in high school.
Economically Disadvantaged	ED	Students identified as participants in federal/state income/nutrition programs (e.g., TANF, SNAP), or students that meet categorical eligibility through their status as foster care, homeless, migrant, and/or runaway students.
English Learner	EL	Student identified by the LEA that have a native language other than English. EL student needs and placement can range across a spectrum of ESL/ELL services.
Graduation Rate		Measures the percentage of students that are graduating in four years and whether this percentage is increasing from one year to the next.
Hybrid Virtual Instruction		An instructional model that provides students access to virtual instruction and requires students to periodically attend class in-person within a brick-and-mortar location.
Individual Learning Plans	ILP	A document that describes an EL student's academic and language needs and goals.
Individualized Education Plan	IEP	A document that identifies a student's disability, outlines clear goals and objectives, and explains how the student will be supported.
Individuals with Disabilities Education Act	IDEA	A federal law that ensures students with a disability are provided with Free Appropriate Public Education (FAPE) that is tailored to their individual needs.
In-district Enrollment		Enrollment option for students who reside within the zone of residency of the LEA establishing the virtual school.
Inform TN		A data and planning system that districts use to review accountability data and enter school/district plans.
Local Education Agency	LEA	The school district that oversees the virtual school.
Monitoring Domain	Domain	High-level topics that LEAs operating a virtual school are statutorily obligated to monitor on an annual basis. The domains are divided into monitoring strands.

Terms	Acronym/Short	Massins
	Term	Meaning
Monitoring Framework		A series of documents that define and outline standardized monitoring practices for virtual schools and LEAs operating virtual schools.
Monitoring Indicators	Indicator	Items aligned with state statute, regulation, and/or TILS that LEAs will use to determine if the school is meeting the LEA's operational expectation.
Monitoring Strand	Strand	Topics that LEAs should focus on when monitoring their virtual schools. Strands are high-level topics that are divided into monitoring indicators.
Out-of-district Enrollment		Enrollment option for students who reside within a contiguous county, municipality, or city outside the zone of residency of the LEA establishing the virtual school.
Ready Graduate		Measures whether students are ready for college and careers after high school and whether the percentage of students who are ready is improving from one year to the next.
State-wide Enrollment		Enrollment option for students who reside outside the zone of residency of the LEA establishing the virtual school and do not reside in a contiguous county, municipality, or city.
Students With Disabilities	SWD	A student who has been identified to have a disability that affects their academic progress.
Success Rate		The one-year success rate represents the percentage of students that scored on track or mastered on annual state tests.
Synchronous Virtual Instruction		An instructional model that provides scheduled, teacher supervised instruction that is fully virtual/online. This model of instruction does require students to attend regularly scheduled (daily/every other day) virtual classes with a teacher.
Tennessee Comprehensive Assessment Program	ТСАР	Tennessee Comprehensive Assessment Program includes TNReady assessments in math, English language arts, social studies, and science, as well as alternative assessments, like MSAA and TCAP-Alt, for students with special needs.
Tennessee Instructional Leadership Standards	TILS	Core performance indicators of ethical and effective instructional leaders.
Tennessee Value-Added Assessment System	TVAAS	Tennessee accountability component that measures student growth year over year.
Virtual Instruction		Instruction that is asynchronous, synchronous, or bisynchronous.